



# Financial Results for the First Nine Months of the Fiscal Year 2018

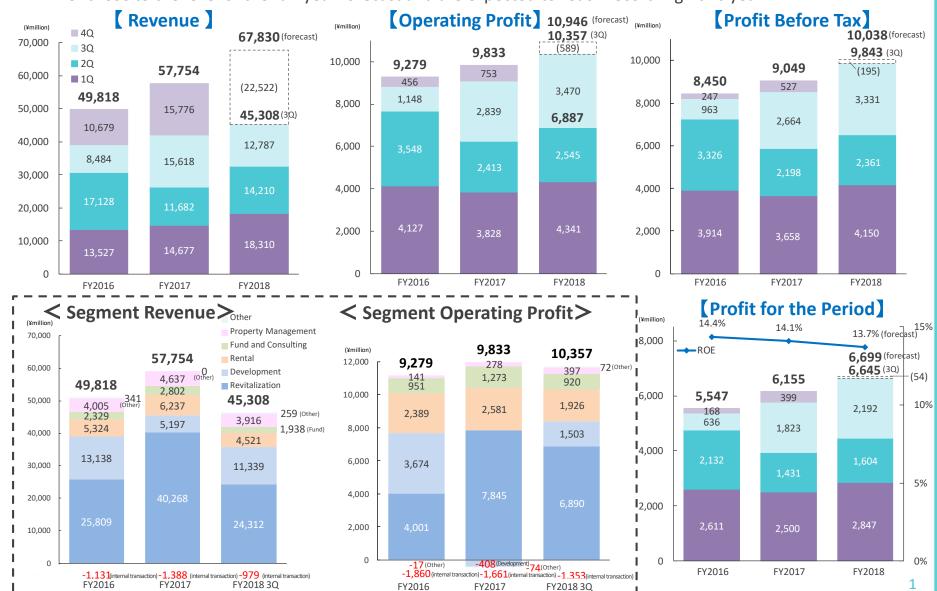
## **Tosei Corporation**

Tokyo Stock Exchange, First Section Code: 8923 Singapore Exchange, Mainboard Code: S2D

5 October, 2018

# FY2018 First Nine Months / Full Year Forecasts - Highlights-

- Revenue ¥45.3 billion (up 7.9% yr/yr), Profit for the Period ¥6.6 billion (up 15.5% yr/yr).
- Profit rose to the level of the full-year forecast and are expected to reach record high this year.



# **Overview of Consolidated Financial Results**

(¥million,%)

	FY201	17 3Q	FY20:	L8 3Q	yr/yr c	hange
		%		%		%
Revenue	41,978	100.0	45,308	100.0	3,330	7.9
Cost of Revenue	27,884	66.4	29,312	64.7	1,428	5.1
Gross Profit	14,094	33.6	15,996	35.3	1,901	13.5
Selling, General and Administrative Expenses	5,195	12.4	5,683	12.5	488	9.4
Expences Related to Property Marketing Activities	1,150	2.7	1,340	3.0	190	16.6
Selling, General and Administrative Expenses (Net of Expences Related to Property Marketing Activites)	4,045	9.6	4,343	9.6	298	7.4
Other Income	203	0.5	136	0.3	-66	-32.9
Other Expenses	20	0.0	90	0.2	69	331.5
Operating Profit	9,080	21.6	10,357	22.9	1,276	14.1
Finance Income/Cost (Net)	-559	-	-514	-	44	-
Profit Before Tax	8,521	20.3	9,843	21.7	1,321	15.5
Income Tax Expense	2,766	-	3,197	-	431	-
Profit For the Period	5,755	13.7	6,645	14.7	889	15.5
Comprehensive Income for the Period	5,769	13.7	6,680	14.7	910	15.8
EPS(¥)	119.20		137.15		17.95	15.1

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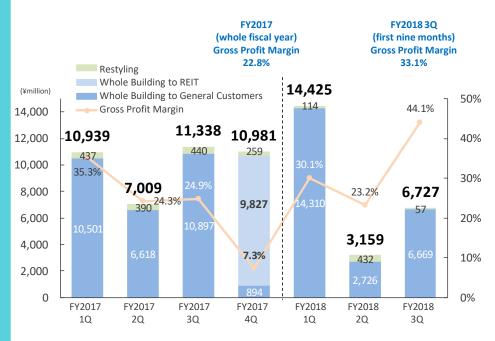
## **Revitalization Business - First Nine Months of FY2018-**

- Revenue ¥24.3 billion (down 17.0% yr/yr), Gross Profit ¥8.0 billion (down 4.1% yr/yr).
- A property acquired with completely vacant rooms was sold in a state of full occupancy by leasing, resulting in a high profit margin. Also a property acquired in the past through a real estate M&A was sold at a high profit margin.

  By selling 31 properties (down 14 properties yr/yr), profit is expected to be almost equal to that of the previous year.

## **Revenue / Gross Profit Margin**

## **Major Properties Sold**



(¥million)	FY201	7	FY2018		
	Nine Months	Full Year	Nine Months	Full Year	
	INTITE IVIOLITIES	(		(forecast)	
Revenue	29,286	40,268	24,312	39,375	
Gross Profit	8,386	9,186	8,038	9,023	
Operating Profit	7,309	7,845	6,890	7,067	
No. of Sales (Restyling)	38	45	17	26	
No. of Sales (Whole buildings, Others)	45	58	31	59	





Itabashi-ku Income-generating Building



Fujisawa-shi Income-generating Apartment



Hino-shi Income-generating Apartment

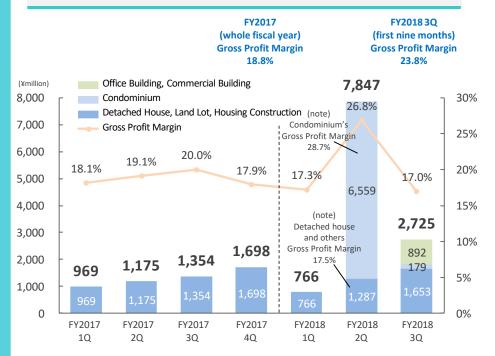


Sumida-ku
Income-generating Building

# **Development Business - First Nine Months of FY2018-**

- Revenue ¥11.3 billion (up 224.1% yr/yr), Gross Profit ¥2.7 billion (up 302.2% yr/yr).
- The Development business' performance was driven by The Palms Yutenji Master Place which is a first condominium project in four years.
- Sold 77 detached houses (including land lots) in projects such as THE Palms Court Koshigaya Lake Town, and sold a commercial facility in Nishikasai.

## **Revenue / Gross Profit Margin**



(¥mil	lion)	FY201	7	FY201	8
		Nine Months	Full Year	Nine Months	Full Year
Revenue		3,498	5,197	11,339	14,880
Gross Profit		671	976	2,702	3,328
Operating Profit		-310	-408	1,503	1,657
No.of Sales (Sales in lots)		80	121	77	138
No.of Sales (Whole buildings)		-	-	87	89
No.of Sales (Condominiums)		-	-	1	2

<sup>\*</sup>The gross profit is net of Cost of Revenues including the following write-down amounts under LCM: FY2017: -28 million

## **Major Properties Sold**



THE Palms Yutenji Master Place (Sold 87 out of 89 units )



THE Palms Court Higashi-Nakano



THE Palms Court Kunitachi



Comodo Casa Kamakura-Shiromeguri (Urban Home)

## Acquisitions in Revitalization and Development Businesses -Acquisition Amount and Inventories-

Total acquisition amount (expected disposition values) was about ¥37.5 billion as a result of the acquisition of a wide variety of products, such as offices, condominiums, hotels, logistics facilities and detached houses.

for FY2018

**Progress** 

(delivery basis)

Total acquisition amount progressed to about ¥59.9 billion on a contract basis.

### **Trends in Annual Acquisition Amounts** (delivery basis and expected revenues)

#### ■ Detached Houses, Land (Development) (¥million) ■ Rental Apartment (D) **Acquisition Target** Condos (D) 70,000 **66,842** □ Logistics (D) Hotel (D) ¥80 billion Office, Commercial Facilities (D) □ Land, etc., (Revitalization) 59,993 60.000 Apt Building (R) Hotel (R) 6.631 Offices (R) **Contract Basis** 49,809 50,000 2,496 (22,444)45,168 880 ¥59.9 billion 2,033 7.544 40.000 37,549 21,321 2,202 5,114 2,606 **Acquisition Progress** 4,816 1,433 9,576 30,000 2,541 ¥37.5 billion 3,769 16,472 1,486 20,000 8,710 10,000

FY2016

FY2017

FY201830

FY2015

#### **Breakdown of Inventories**



Kawasaki-shi **Empty Apt Building** 



Income-generating Building



Sagamihara-shi Income-generating Apt Building



Income-generating Building

#### Breakdown of Acquisition (for first the nine months of FY2018)

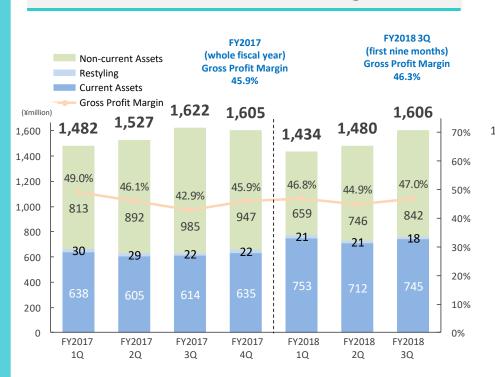
	Office BL	Apartment	Hotel	Logistics	Condos	Detached House, Land lots	Total
Revitalization	18	17	-	-	-	10	45
Development	-	-	1	1	1	5	8

<sup>\*</sup>For more details for inventory expected disposition value please look P11~P12

# Rental Business - First Nine Months of FY2018-

- Revenue ¥4.5 billion (down 2.4% yr/yr), Gross Profit ¥2.0 billion (down 1.7% yr/yr).
- Rent income from current assets is \(\xi\)2.2 billion (up 19.0% yr/yr), which accounts for 50% of rent income.
- The number of properties which have rent income owned by Tosei increased to 94 (an increase of 5 properties from the end of the previous year).

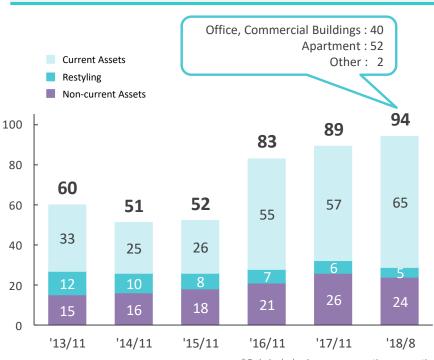
## **Revenue / Gross Profit Margin**



(¥million)	FY201	17	FY2018	8	
	Nine Months	Full Year	Nine Months	Full Year	
	TAILLE INIOURIES	Tull Teal	INITIE IVIOLIUIS	(forecast)	
Revenue	4,632	6,237	4,521	6,709	
Gross Profit	2,127	2,864	2,091	3,304	
Operating Profit	1,935	2,581	1,926	3,009	

<sup>\*</sup>The revenue includes internal transactions.

## Breakdown of Properties\* Held by Tosei



\*Only includes income-generating properties

#### Increase and Decrease from the End of the Previous Fiscal Year

**New Acquisition** +26 -24 Decrease by Sale

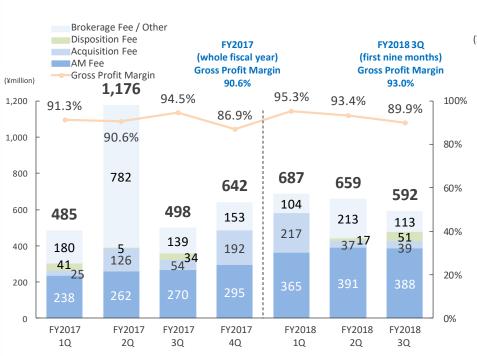
Other

+3

# Fund and Consulting Business - First Nine Months of FY2018-

- Revenue ¥1.9 billion (down 10.3% yr/yr), Gross Profit ¥1.8 billion (down 8.9% yr/yr).
- Our company has newly started AM contracts with "Kawada-cho ComfoGarden", the balance of AUM increase to ¥648.2 billion (an increase of ¥96.0 billion from the end of the previous year). Income from Asset Management (AM) fees for the nine months of FY2018 exceeded ¥1.1 billion. (up 48.3% yr/yr).

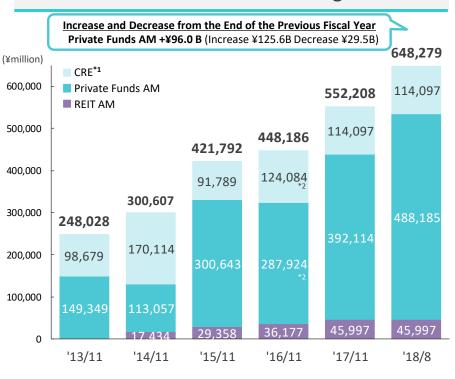
## **Revenue / Gross Profit Margin**



(¥million)	FY201	17	FY2018		
	Nine Months	Full Year	Nine Months	Full Year (forecast)	
Revenue	2,160	2,802	1,938	2,715	
Gross Profit	1,980	2,538	1,802	2,589	
Operating Profit	1,070	1,273	920	1,187	

<sup>\*</sup>The revenue includes internal transactions.

## **Balance of Assets Under Management**



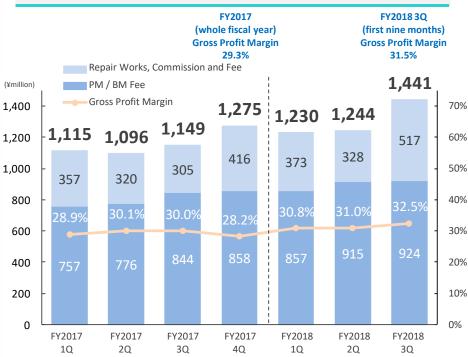
<sup>\*1</sup> The light blue portion indicates the assets under consulting agreements of CRE. CRE is methods of investing in and managing corporate real estate efficiently to maximize long-term enterprise value. By undertaking CRE, Tosei conducts comprehensive consulting services from the views of real estate professional.

<sup>\*2 ¥45</sup> billion was transferred from private funds AM to CRE at the end of November, 2016 after reviewing the management details. For comparison, revenue for the previous fiscal year (FY2016) are recalculated.

# **Property Management Business - First Nine Months of FY2018-**

- Revenue ¥3.9 billion (up 16.5% yr/yr), Gross Profit ¥1.2 billion (up 23.6% yr/yr).
- The total number of properties under management is 667 (an increase of 2 properties from the end of the previous year).
- Contracts for repair work were steady, and revenue from one-off work and commissions also increased.

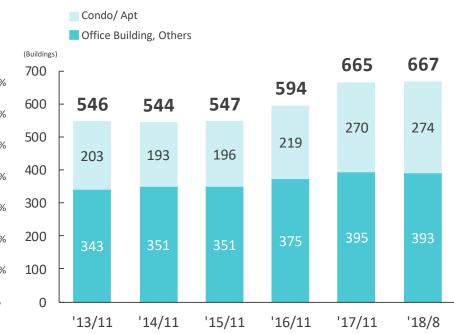
## Revenue / Gross Profit Margin



(¥million)	FY201	17	FY2018		
	Nine Months	Full Voor	Nine Months	Full Year	
	TAITIE TVIOTIUIS	Tuli Teal	TVITTE TVIOTICIS	(forecast)	
Revenue	3,362	4,637	3,916	5,201	
Gross Profit	996	1,356	1,232	1,483	
Operating Profit	212	278	397	283	

<sup>\*</sup>The revenue includes internal transactions.

## The Number of Properties Under Management









Condominium







Commercial Facility



Hotel



TOSEI CORPORATION

# **Summary of Balance Sheet (Consolidated) – Assets-**

									(¥million)
	'17/11	Decrease	Increase	'18/11	Decrease	Increase	'18/8		nths YTD
		200.0000		20, 22	200.000	mor cuse	20,0	Decrease	Increase
Total Assets	122,550	+12,	385	134,935	+(	52	134,998	+12	,448
Cash and Cash Equivalents	23,750	+2,076		25,827	+1,370		27,197	+3,	446
Inventories	FO 710	+9,7	724	60.442	+2,182		71,625		,906
(Properties)	59,718	-18,864	+28,588	69,442	-6,209	-6,209 +8,392		-25,074	+36,980
Investment Properties/PPE	33,665	- <b>2</b> 80	<b>7</b> +222	33,607	<b>-3,</b> 00	<b>694</b> +5	29,912	-3,980	<b>752</b> +228
Other Assets	5,416			6,058		04	6,263		346

## A: Change in inventory

Inventories increased ¥11.9 billion from the end of the previous fiscal year. The increase was attributed to new properties purchase and new development, etc., which exceeded decreases due to properties sold.

	(¥million		1Q		2Q		Q	Total	
Incresse	Acquisition		+8,843		+12,667		+1,667		+23,178
Increase	Construction/Value-added etc.		+2,297		+4,780		+3,163		+10,241
Factor	Transfer from Current Assets						+3,561		+3,561
Decrease Factor Dispositions		-10,699		-8,165		-6,209		-25,074	
	Total		+11,140	-8,165	+17,448	-6,209	+8,392	-25,074	+36,980

# Summary of Balance Sheet (Consolidated) -Liabilities/Equity-

(¥million)	'17/11	Decrease	Increase	'18/11	Decrease	Increase	'18/8	Nine Mo	Increase				
Total Liabilities/Equity	ty 122,550 +12,385		134,935	+62		134,998	+12	2,448					
Total Liabilities	76,391	+8,908		76,391 +8,908 85,299 -2,138		-2,138		83,161	+6	,769			
Borrowings	67,123	<b>+5,</b> -21,529	<b>712</b> +27,242	72,836	<b>-1,0</b> -6,971	) <b>17</b> +5,954	71,818	-28,501	<b>,695</b> +33,196				
Current Borrowings	6,449	<b>-2</b> -5,171	<b>09</b> +4,961	6,239	<b>+1</b> -1,658	<b>74</b> +1,833	6,414	-6,829	<b>34</b> +6,794				
Non-current Borrowings	60,674	+ <b>5,</b> : -16,358	<b>922</b> +22,280	66,596	<b>-1,</b> 1 -5,313	. <b>92</b> +4,121	65,404	+ <b>4</b> -21,671	<b>,730</b> +26,401				
Other Liabilties	9,268	+3,	195	12,463	-1,1	.21	11,342	+2 B	,074				
Equity	46,158	+3,	476	49,635	+2,2	201	51,837		,678				
								С					
Equity Ratio (%)	37.7	-0	.9	36.8	+1	.6	38.4		0.7				
Net D/E Ratio	0.94	+0.01		0.95	-0.09		0.95 -0.09		-0.09		0.86	-0	.08

#### A: Change in borrowings

		(¥million)	1	Q	2	Q	30	Q	То	tal
	Increase	New Borrowings		+143		+713		+29		+885
C	Factor	Non-current → Current Portion		+2,997		+1,107		+1,804		+5,909
Current	Decrease	Replayment upon Disposition	-474		-3,174		-474		-4,123	
	Factor	octor Other (Refinance, Repayment, etc.)	-1,009		-512		-1,183		-2,705	
	Increase New Borrowing	New Borrowings		+8,012		+10,898		+3,451		+22,361
	Factor	Other (Refinance, etc.)		+1,020		+2,350		+670		+4,040
Non- Current		Repayments upon Disposition	-7,816		-1,910		-3,478		-13,204	
Current	ent Decrease Factor	Other Repayments (Refinance, Repayment, etc.)	-515		-2,010		-30		-2,557	
	ractor	Non-current → Current Portion	-2,997		-1,107		-1,804		-5,909	
	Total		-12.814	+12.173	-8.715	+15.069	-6.971	+5.954	-28.501	+33.169

• The debt balance increased by ¥4.6 billion from the end of the previous fiscal year. The increase was attributed to new borrowings for property purchase and new development, which exceeded decreases due to properties sold and scheduled payment, etc.

#### **B**: Change in Equity

 Total equity increased ¥5.6 billion from the end of the previous year, reflecting an increase of ¥6.6 billion in profits, the payment of ¥1.2 billion for dividends, and ¥0.2 billion for exercise of stock options.

#### **C: Financial Soundness**

- Equity ratio is 38.4% (up 0.7 points from the end of the previous year).
- Net D/E ratio is 0.86 times (down 0.08 points from the end of the previous year).

## **Inventories -Breakdown-**

Balance of Inventories As of end of August, 2018	71,625 (121properties)	Total Expected Disposition Value	107,679
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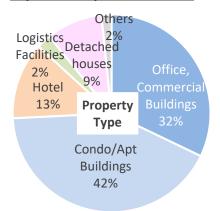
#### **Breakdown of Inventories**

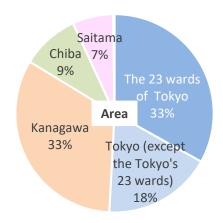
		Invent	tories		Total
Property type	Revitalization (A)	No. of properties	Development (B)	No. of properties	(A)+(B)
Office, Commercial Building	24,491	(30)	2,447	(3)	26,939
Condo/Apt Building	20,339	(54)	8,713	(5)	29,053
Hotel	3,062	(1)	4,328	(2)	7,390
Logistics Facility	-	-	710	(1)	710
Detached House	-	-	6,109	(16)	6,109
Other	1,421	(9)	-	_	1,421
TOTAL	49,316	(94)	22,309	(27)	71,625

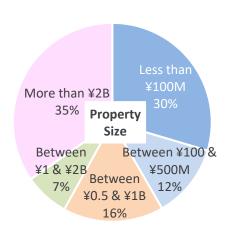
		(¥million)
Expected Disp	osition Values	Total expected
Revitalization	Development	disposition value
31,661	2,914	34,575
24,965	20,365	45,331
4,539	9,015	13,555
-	2,540	2,540
-	9,901	9,901
1,774	-	1,774
62,942	44,737	107,679

- The expected disposition values above are based on Tosei's estimate of revenue corresponding to the properties currently in the inventories. Actual amounts may be vary significantly from the estimates, due to various factors.
- · The inventories above represent carrying amount and may increase due to such factors as value-added investments and construction costs.
- The condominium buildings and detached houses are counted as each project being one property.

#### **Expected disposition values**







# **Inventories -Expected Disposition Values-**

◆ Inventories (expected disposition values) totaled ¥107.6 billion as of end of August, 2018.

(¥million)

	'08/11	'09/11	'10/11	'11/11	'12/11	'13/11	'14/11	'15/11	'16/11	'17/11	'18/8
Office, Commercial Building	60,487	31,264	22,251	15,206	18,595	18,497	27,185	34,998	37,820	29,740	34,575
Condo / Apt Building	14,327	12,844	30,589	26,627	23,476	22,709	13,881	23,497	39,573	44,749	45,331
Hotel	_	_	_	_	_	_	_	2,336	4,151	10,123	13,555
Logistics Facility	_	_	_	_	_	_	_	_	_	_	2,540
Detached House	_	_	558	3,727	7,701	13,225	15,247	11,184	13,673	11,138	9,901
Other	1,672	479	220	1,021	354	393	4,243	2,348	4,208	4,324	1,774
Total	76,487	44,588	53,620	46,581	50,127	54,825	60,557	74,365	99,428	100,076	107,679

#### Balance between inventories and sales volume -There are enough inventories for this fiscal year-

(¥million)

		'15/11	'16/11	'17/11	'18/11(forecast)
(Beginning-of-period) Inventories*1	(A)	60,557	74,365	99,428	100,076
Revenue*2	(B)	32,592	38,948	45,465	54,255
Revenue*2 ÷ (beginning-of-period) Inventories	(B) ÷ (A)	54%	52%	46%	54%

<sup>\*1</sup> Expected disposition values

<sup>\*2</sup> Sales from the trading business (Revitalization and Development business)

# Investment properties and PPE -Breakdown-

Unrealized profits (after tax) from investment properties and PPE stood at ¥13.8 billion.

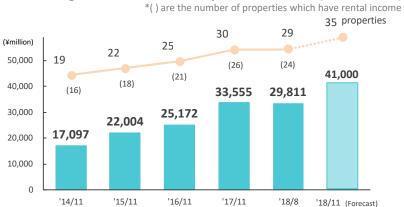
					(¥million)		
Balance of Book Value as of end of August 2018	29,811		Unrealized G	ains	20,693		
Property Type	Balance of book value(A)	No. of Properties	Fair Values(B)		Unrealized Gains (B)-(A)		
Office, Commercial Building *1	22,106	(19)	34,647	•	12,540		
Condo/Apt Building	4,280	(6)	6,802		2,521		
Hotel	1,771	(1)	4,224		2,452		
Logistics Facility *2	997	(2)	1,512		514		
Land lot, etc.	654	(1)	3,319		2,664		
nvestment Property	29,811	(29)	50,505	Total	20,693	Α	
1 Includes one property which is partially is a hotel			Income Tax	Expense	-6,829 <sup>*3</sup>	В	
*2 From FY2018 3Q "Logistics" is added to the property ty *3 Calculated by corporation tax rate 33%	pe	ı	Jnrealized Gains (Af	ter Tax)	13,864	С	

<sup>\*3</sup> Calculated by corporation tax rate 33%

#### Total Capital including unrealized gains (after tax) in above

#### As of end of August, 2018 **Per Share** Equity [A] ¥51,837M ¥1,068.04 Unrealized Gains (after tax) [B] ¥13,864M ¥285.67 Total ((A)+(B)) ¥65,702M ¥1,353.71

#### **Changes in Investment Properties and PPE (Book Value)**

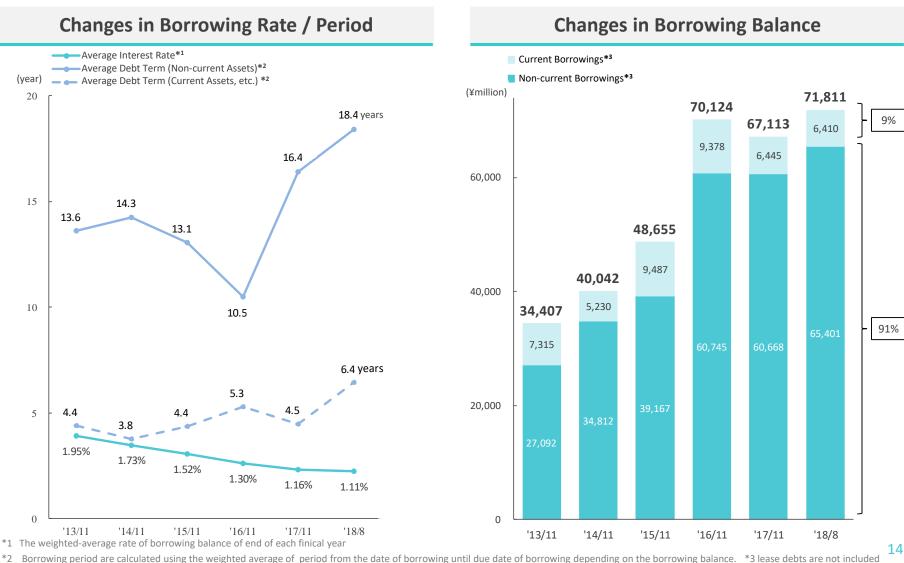


<sup>\*</sup> Fair values in above is based on the real estate appraisal by Tosei

<sup>\*</sup> PPE book value doesn't include book value of structures attached to the buildings.

# **Borrowings from Financial Institutions**

- The borrowing from banks were controlled under certain level of repayments to ease cash flow management.
- The average loan term of non-current assets is 18.4 years.
- Average annual interest rates on borrowings decrease to 1.11%



# Overview of Segment Results (Consolidated) -Revenue and Cost of Revenue-

(¥million,%)

	Revenue	FY 201	7 3Q	FY 201	8 3Q	yr/yr Change		
	Revende		%		%		%	
Tot	al	41,978	100.0%	45,308	100.0%	3,330	7.9%	
	Revitalization	29,286	69.8%	24,312	53.7%	-4,974	-17.0%	
	Development	3,498	8.3%	11,339	25.0%	7,840	224.1%	
	Rental	4,632	11.0%	4,521	10.0%	-111	-2.4%	
	Fund and Consulting	2,160	5.1%	1,938	4.3%	-221	-10.3%	
	Property Management	3,362	8.0%	3,916	8.6%	554	16.5%	
	Other	0	-	259	0.6%	259	-	
	Internal Trancsaction	-962	-2.3%	-979	-2.2%	-17	1.8%	

	Cost of Revenue	FY 201	7 3Q	FY 201	8 3Q	yr/yr Change		
	Cost of Neverlac		%		%		%	
Tot	al	27,884	66.4%	29,312	64.7%	1,428	5.1%	
	Revitalization	20,900	71.4%	16,273	66.9%	-4,626	-22.1%	
	Development	2,827	80.8%	8,637	76.2%	5,810	205.5%	
	Rental	2,505	54.1%	2,430	53.7%	-75	-3.0%	
	Fund and Consulting	179	8.3%	135	7.0%	-44	-24.7%	
	Property Management	2,365	70.3%	2,684	68.5%	318	13.5%	
	Other	-0	-	5	2.1%	6	-	
	Internal Trancsaction	-893	-	-853	-	39	-4.4%	

# Overview of Segment Results (Consolidated) - Gross Profit and Operating Profit-

(¥million,%)

	Gross Profit	FY 201	7 3Q	FY 201	8 3Q	yr/yr Change		
			%		%		%	
To	tal	14,094	33.6%	15,996	35.3%	1,901	13.5%	
	Revitalization	8,386	28.6%	8,038	33.1%	-347	-4.1%	
	Development	671	19.2%	2,702	23.8%	2,030	302.2%	
	Rental	2,127	45.9%	2,091	46.3%	-36	-1.7%	
	Fund and Consulting	1,980	91.7%	1,802	93.0%	-177	-8.9%	
	Property Management	996	29.7%	1,232	31.5%	235	23.6%	
	Other	0	-	254	97.9%	253	-	
	Internal Trancsaction	-69	-	-125	-	-56	82.1%	

	Operating Profit	FY 201	7 3Q	FY 201	8 3Q	yr/yr Change		
	operating Front		%		%		%	
Tot	tal	9,080	21.6%	10,357	22.9%	1,276	14.1%	
	Revitalization	7,309	25.0%	6,890	28.3%	-419	-5.7%	
	Development	-310	-8.9%	1,503	13.3%	1,814	-583.7%	
	Rental	1,935	41.8%	1,926	42.6%	-8	-0.4%	
	Fund and Consulting	1,070	49.6%	920	47.5%	-150	-14.0%	
	Property Management	212	6.3%	397	10.1%	184	86.7%	
	Other	0	-	72	27.9%	72	-	
	Corporate Expenses, etc.	-1,136	-	-1,353	-	-216	19.1%	

# **Summary of Cash Flow Statements (Consolidated)**

			(¥million)
	FY2017 3Q (A)	FY2018 3Q (B)	yr/yr Change (B)-(A)
Cash flows from / used in operating activities	5,363	2,233	-3,129
Profit before tax	8,521	9,843	1,321
Depreciation expense	289	437	147
Increase / Decrease in inventories	-68	-5,939	-5,870
Income taxes paid	-3,554	-2,041	1,513
Other, net	175	-66	-242
Cash flows from/used in investing activities	410	-1,759	-2,170
Increase / Decrease in PPE	-13	-54	-40
Increase / Decrease in investment properties	-1,272	-185	1,087
Other, net	1,696	-1,520	-3,216
Cash flows from/used in financing activities	-4,073	2,973	7,046
Increase / Decrease in borrowings	-2,328	4,698	7,026
Cash dividends paid	-1,061	-1,206	-145
Interest expenses paid	-681	-715	-33
Other, net	-2	197	199
NET Increase / Decrease in cash and cash equivalents	1,701	3,447	1,746
Cash and cash equivalents at beginning of period	21,640	23,750	2,109
Effect of exchange rate change on cash and cash equivalents	0	-0	-1
Cash and cash equivalents at end of period	23,342	27,197	3,854

# **Cash Flows from Operating Activities**

#### ¥ 2.2 billion Increased

Mainly due to;

- ¥9.8 billion of profit before tax
- ¥5.9 billion increase in inventories
- ¥2.0 billion decrease due to income taxes paid

## Cash Flows from Investing Activities

#### ¥1.7 billion Decrease

Mainly due to;

•¥1.5 billion payment due to acquisition of subsidiaries' stock through M&A

# **Cash Flows from Financing Activities**

#### ¥2.9 billion Increase

Mainly due to;

- ¥4.6 billion net increase in borrowings
- ¥1.2 billion decrease of cash dividends paid
- ¥0.7 billion decrease of interest expenses paid

# Earnings Forecasts for FY2018 -Segment Overview- (announced on 10 January, 2018)

	FY20:	16	FY20	17	FY2018 (F	orecast)	yr/yr Ch	nange	FY20 Nine M		Progress Rate
(¥million, %)		%	[A]	%	[B]	%	[B]—[A]	%	[C]	%	[C ÷ B]
Revenue	49,818	100.0%	57,754	100.0%	67,830	100.0%	10,076	17.4%	45,308	100.0%	66.8%
Revitalization	25,809	51.8%	40,268	69.7%	39,375	58.0%	-893	-2.2%	24,312	53.7%	61.7%
Development	13,138	26.4%	5,197	9.0%	14,880	21.9%	9,683	186.3%	11,339	25.0%	76.29
Rental	5,324	10.7%	6,237	10.8%	6,709	9.9%	471	7.6%	4,521	10.0%	67.49
Fund and Consulting	2,329	4.7%	2,802	4.9%	2,715	4.0%	-87	-3.1%	1,938	4.3%	71.49
Property Management	4,005	8.0%	4,637	8.0%	5,201	7.7%	563	12.2%	3,916	8.6%	75.3%
Others	341	0.7%	0	0.0%	345	0.5%	345	-	259	0.6%	75.29
Internal Transactions	-1,131	-	-1,388	-	-1,396	-	-7	-	-979	-	-
Gross Profit	16,349	32.8%	16,816	29.1%	19,811	29.2%	2,994	17.8%	15,996	35.3%	80.79
Revitalization	5,214	20.2%	9,186	22.8%	9,023	22.9%	-163	-1.8%	8,038	33.1%	89.19
Development	5,302	40.4%	976	18.8%	3,328	22.4%	2,352	241.0%	2,702	23.8%	81.29
Rental	2,670	50.2%	2,864	45.9%	3,304	49.2%	440	15.4%	2,091	46.3%	63.39
Fund and Consulting	2,193	94.2%	2,538	90.6%	2,589	95.4%	51	2.0%	1,802	93.0%	69.69
Property Management	1,090	27.2%	1,356	29.3%	1,483	28.5%	126	9.3%	1,232	31.5%	83.19
Others	14	4.3%	0	-	333	96.6%	333	-	254	97.9%	76.29
Internal Transactions	-136	-	-106	-	-250	-	-144	-	-125	-	-
Selling, General and Administrative Expenses,etc	7,021	14.1%	7,153	12.4%	8,881	13.1%	1,727	24.2%	5,683	12.5%	64.09
Expenses Related to Property Marketing Activities	1,806	3.6%	1,457	2.5%	2,207	3.3%	750	51.5%	1,340	3.0%	60.79
Selling, General and Administrative Expenses (net of expenses related to property marketing activities)	5,214	10.5%	5,696	9.9%	6,674	9.8%	977	17.2%	4,343	9.6%	65.1%
Other Income	222	0.4%	215	0.4%	20	0.0%	-194	-90.3%	136	0.3%	-
Other Expenses	270	0.5%	44	0.1%	4	0.0%	-40	-91.0%	90	0.2%	-
Operating Profit	9,279	18.6%	9,833	17.0%	10,946	16.1%	1,112	11.3%	10,357	22.9%	94.69
Revitalization	4,001	15.5%	7,845	19.5%	7,067	18.0%	-777	-9.9%	6,890	28.3%	97.5%
Development	3,674	28.0%	-408	-7.9%	1,657	11.1%	2,066	-505.6%	1,503	13.3%	90.79
Rental	2,389	44.9%	2,581	41.4%	3,009	44.9%	427	16.6%	1,926	42.6%	64.09
Fund and Consulting	951	40.8%	1,273	45.4%	1,187	43.7%	-85	-6.7%	920	47.5%	77.59
Property Management	141	3.5%	278	6.0%	283	5.4%	4	1.7%	397	10.1%	140.49
Others	-17	-5.2%	-74	-	-82	-23.7%	-7	9.6%	72	27.9%	-88.49
Corporate Expenses, etc.	-1,860	-	-1,661	-	-2,177	-	-516	-	-1,353	-	-
Finace income/costs(net)	-829	-	-784	-	-907	-	-123	-	-514	-	-
Profit Before Tax	8,450	17.0%	9,049	15.7%	10,038	14.8%	989	10.9%	9,843	21.7%	98.19
Income Tax Expenses	2,902	-	2,894	-	3,339	-	445	-	3,197	-	-
Profit for the Year / Period	5,547	11.1%	6,155	10.7%	6,699	9.9%	544	8.8%	6,645	14.7%	99.2%

<sup>\*</sup>The orange portion shows gross profit margin and operating profit margin

# **Trends in Dividends**

◆ Dividends for FY2018 are forecast to increase for the seventh consecutive year.

### **Trends in Dividends**

	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018 (Forecast)
Annual Dividends Per Share(¥)	8.00	12.00	16.00	22.00	25.00	30.00
Payout Ratio(%)	18.6	20.2	18.7	19.1	19.6	21.6

### **Current Share Price**

Market Capitalization (As of 29 September, 2018)	Net Book Value (As of end of August, 2018)	Unrealized Gain (After Tax)*1 (As of end of August, 2018)	Net Asset Value* (As of end of August, 2018)
¥57.0 billion	¥51.8 billion	¥13.8 billion	¥65.7 billion
Stock Price (A) (same as above)	Book Value per Share (B)	Unrealized Gain per Share*1	Net Asset Value per Share *(C)
¥1,175.00	¥1,068.04	¥285.67	¥1,353.71
PER (same as above)			P/NAV* (A) ÷(C)
8.47			0.87

<sup>\*</sup> Net Asset Value = Net Asset Value + Unrealized gains (after tax)

<sup>\*</sup> Fair value of fixed assets are has been calculated by the Company based "Real Estate Appraisal Standards". For details, please see page 13.

<sup>\*</sup> Corporate tax is calculated at 33%

## Please visit our website.



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